National Journal Communications Council

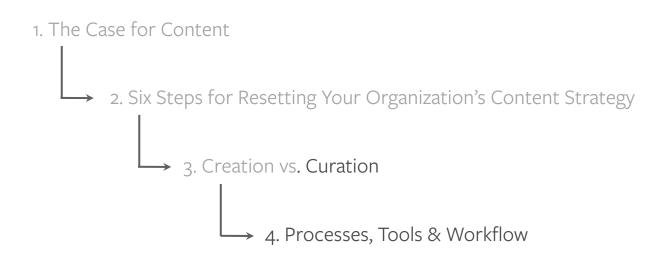
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Content Strategy—Part 2///



Our Time Together

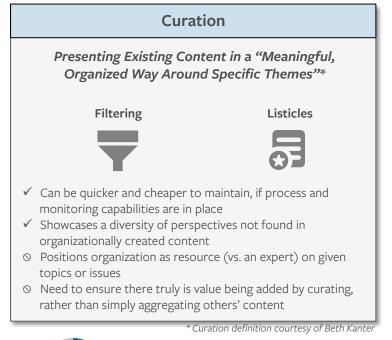


Stocking Your Content Pantry

Two Primary Methods to Consider When Sourcing Content



own content as part of their strategies in 2013





Just **17% of marketers** utilized curation in their content strategies in 2013

Laws of Motion

"Stories either create their own energy, or leverage existing energy around a topic."

Zach Seward, Executive Editor, Quartz

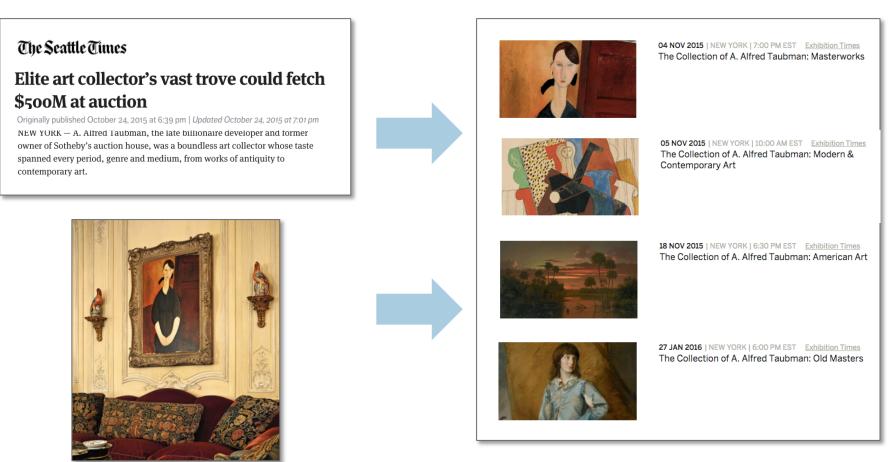
...But Sotheby's curated the collection to make it

approachable for buyers.

Borrowed Lessons From the Art World

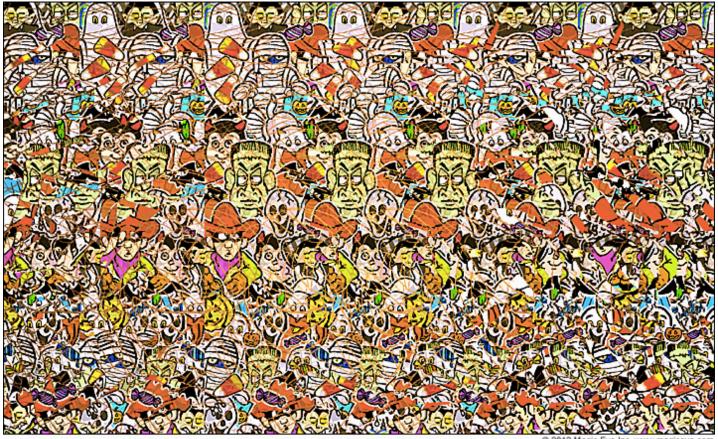
Collectors Gather, Curators Select

A. Alfred Taubman obtained a "vast trove" spanning the history of art...



Bring Clarity to Chaos

What We Can Learn from the Magic Eye



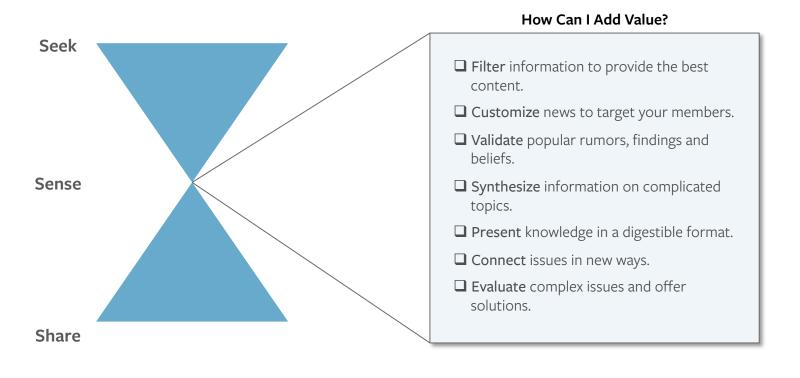
© 2012 Magic Eye Inc www.magiceye.com

Instructions

Hold the center of the printed image right up to your nose. It should be blurry. Focus as though you are looking through the image into the distance. Very slowly move the image away from your face until the two squares above the image turn into three squares. When you clearly see three squares, hold the page still, and the hidden image will magically appear.

Secret to Curation? Information Should Feel Privileged

Create Valued Experiences By Practicing Processes For Search and Synthesis



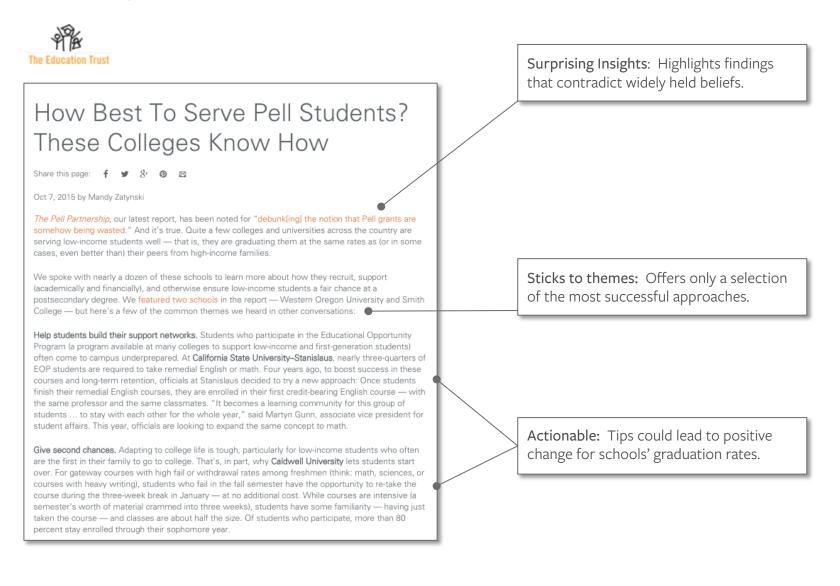
On Seeking and Sensing

Medium specializes in "offering unique perspectives large and small." So which "unique perspectives" are the most successful? After controlling for shares, time of posting, and other conflicting factors, Medium found a strong correlation between the success of a post and the amount of time the author spent writing it.

Medium

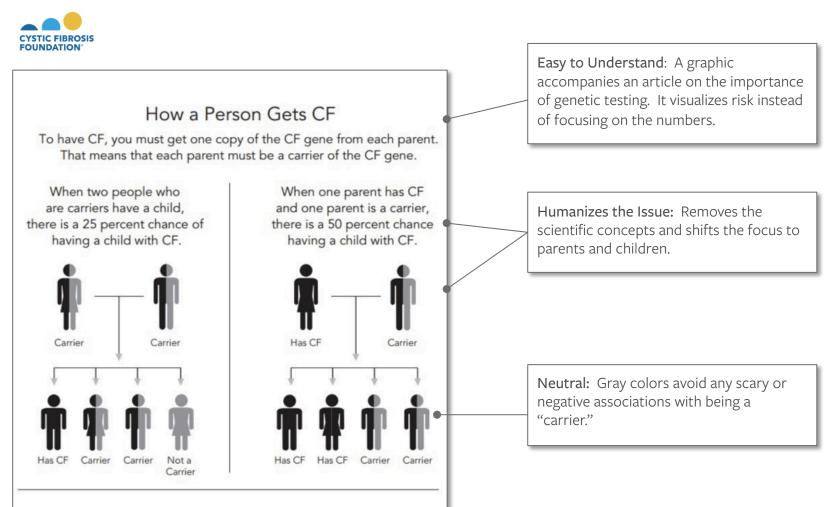
The Education Trust's Blog Curates Latest Research

Synthesizing Research Promotes Association's Work and Serves Audiences That Are Short on Time



CF Foundation's Explanation of Heredity

Using Visual Presentation to Simplify a Complex Topic



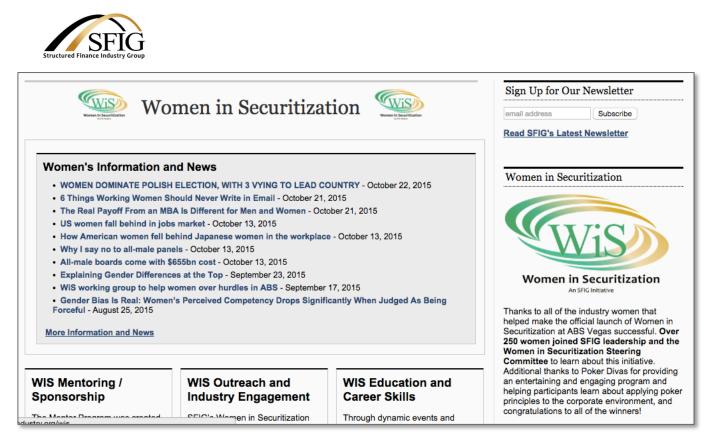
Organic Trade Association Busts Myths on Social Media

OTA Validates Organic By Tackling Outside Rumors



From "Page of Links" to Valued Resource

How Could SFIG Improve News Curation on This Page?

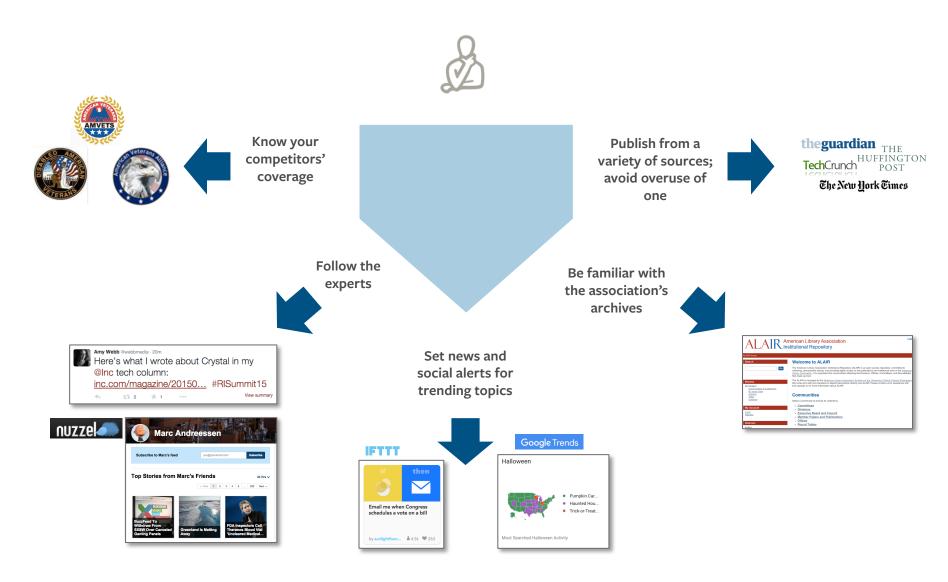


Questions to Consider

- How could SFIG **connect** articles from "Women's Information and News" to create more value for readers?
- How could this news be **customized** for Women in Securitization?
- Would it be possible to **present** content in a way that's easier for users to consume?
- Are there other ways SFIG could evaluate, synthesize, or validate women's issues?

Become a Better Curator

Simple Projects to Improve Your Eye for Curation



Take Curation from Filler to Feature

Adopt Content Strategies from the Media



Visualize Links Between Information

Russia's century of

projecting power in

1936 - Now

In October 2015, Russian

warplanes conducted bombing

complicated 4-year-old civil

runs in Syria, making an already

the Middle East

by Asher Kohn

Timeline captures the history behind an event. Vox organizes related topics into "decks." Both want to be the first stop for audiences seeking background.

- Organize a timeline from archived stories
- Create maps or hierarchies of people, data and events connected to a topic

Establish a Voice

The Skimm is a newsletter targeted to young women who need fast access to national news. Its unique voice sets it apart from other daily newsletters.

- Create a persona that feels relatable to your readers.
- Don't be afraid to make personality a feature of curation.

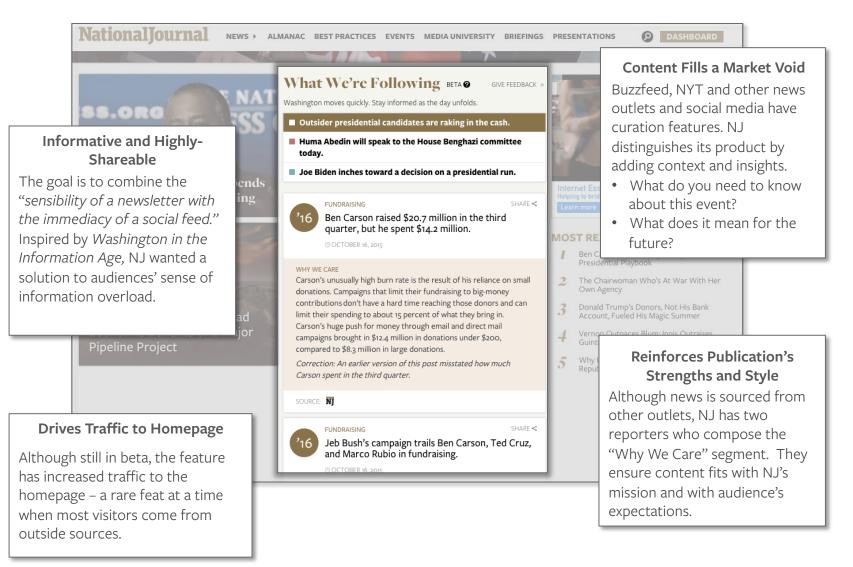
Set Deliberate Limits

This.cm and ReadThisThing only share one item per day. It's counter-intuitive, but it adds weight to recommendations.

- Pick one source and explain why it's significant or use it to open member discussion
- Ask members to submit a link; highlight their picks and why they were selected

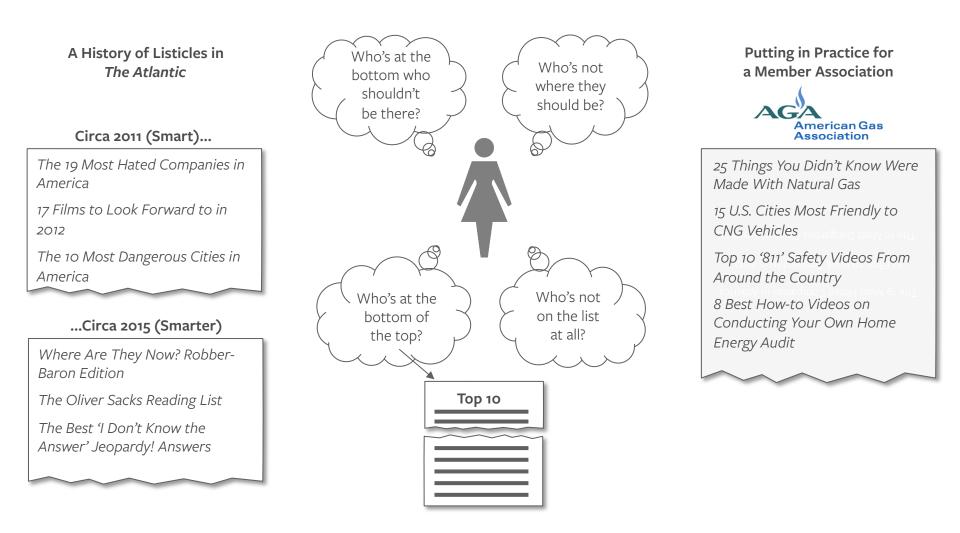
The NJ Approach To Content Curation

"What We're Following" Shares Expertise and Reduces Information Overload





Smart Listicles Can Move Beyond "Clickbait" Into Providing Real Value



Curation Self-Assessment

Questions to Guide Improvement

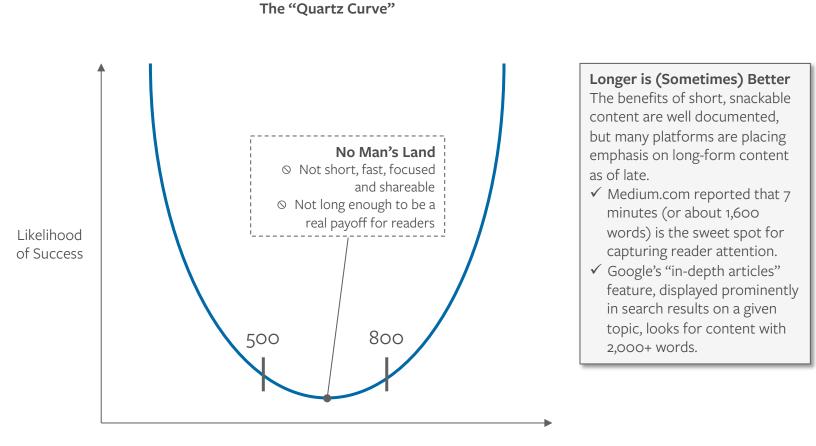
| Key Questions | Yes | No |
|--|-----|----|
| 1. Are you covering topics in a way that none of your competitors are? | | |
| 2. Does your content reflect your organization's voice? | | |
| 3. Do you illustrate information in ways other than text? | | |
| 4. Have users shared your curated content or given positive feedback? | | |
| 5. Do examples of curation on your site meet users' expectations? | | |

The Transfer of Ideas

"Ideas are the most valuable thing....If we can focus on finding the right ones, helping distill them, and transfer them as quickly as possible, we can get more of that. Curation is that means to the end." – Peter Hopkins, co-founder and president of Big Think

A Footnote on Content Length

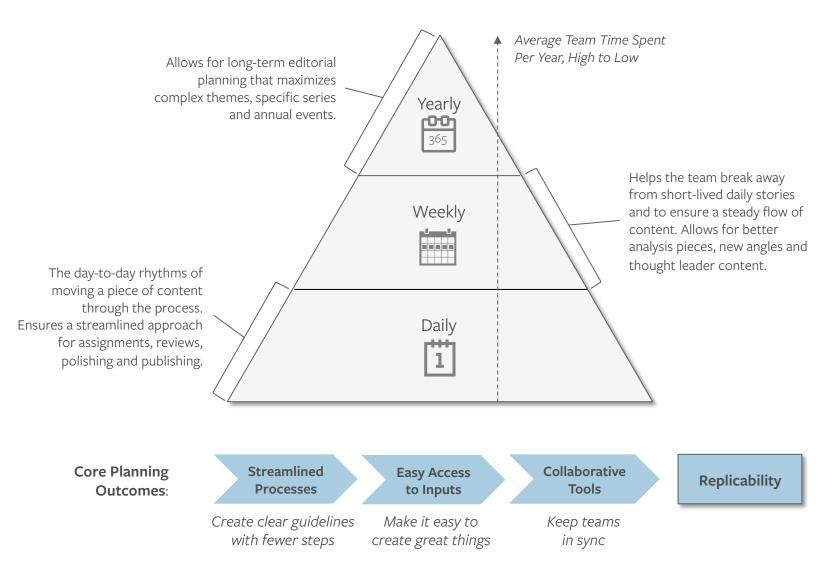
Focus on Creating Content of an Optimal Length for the Topic, and Avoid the Muddled Middle





Getting Editorial Efforts Off the Ground

Approach Content Planning at Three Altitudes to Balance Short and Long-Term Needs, Resources



Source: Images from the Noun Project; Atlantic Media Strategies; National Journal Communications Council research and analysis

The Most Necessary Tool

Effective Editorial Calendar Can Sync Teams' Activities Across Planning Altitudes

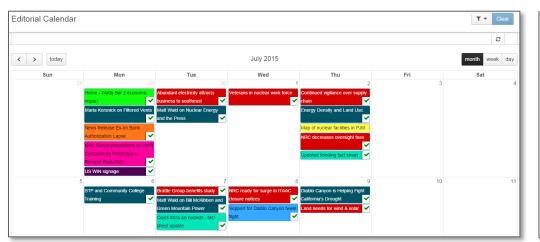
| | | A | В | | D | E | F |) |
|------------------|----|--------------------------|---------------------|----------------------------------|-------------------|------------------------------|-------------------|------------------|
| | 1 | Month: | | | OCTOBER | | | 1 |
| | 2 | Week: | 28-Sep | 5-Oct | 12-Oct | 19-Oct | 26-Oct |] |
| | 3 | Events: | National Convention | | | | | Coordinates |
| Identifies and | 4 | Holidays: | | | Columbus Day | | Halloween | content across |
| tracks | _ | Key Topics | | Community involvement stories | Disaster-proofing | Preparing for colder weather | Energy efficiency | channels, |
| opportunities | 6 | Key Topics: Blog (2x) | highlights | involvement stories | your nome | weather | Energy enriciency | streamlining the |
| for more | 7 | Newsletter | | | | | | repurposing and |
| proactive | 8 | Facebook (5x) | | | | | | integration |
| topical (as well | 9 | Twitter (10x) | | | | | | processes |
| as evergreen) | 10 | LinkedIn (3x) | | | | | | Į. |
| content | | | | | | | | |

| Other Items to Consider Including: |
|--|
| Creator, owner of the content Process, workflow steps and approvals |
| Due dates, publish dates |
| Budget Target audience, intended action |
| Tags, metadata Metrics |
| |

Source: Content Strategy for the Web, Second Edition; National Journal Communications Council research and analysis.

The Many Benefits of a Good Calendar

NEI Uses Premium Editorial Calendar Software to Bolster Accountability, Collect Meaningful Data on Process



NEI Team Meets Weekly to Determine and Refine Two-Week Look-Ahead

Data-Driven Decision-Making

- Noticed that most content tended to be published later in the week; now, spread out more evenly
- Tracked themes and found that a key policy priority (Ex-Im) was only mentioned 3 times in a given month, while too much content focused on climate change

"We've been saying it, but if you show them, it actually changes behaviors..."

| :: MARKETING.AI | Markoting Al Enterprise Support Nuclear Energy Institute * tty@nei.org | • | Themes | | |
|---|---|------|-----------------------|---------------------|--|
| Create New 👻 | Breakdown Report | port | | | |
| ■ Navigation | 1 C | | Create New Actions | s 🔻 54 Total Themes | |
| □ Inbox 0 [™] Workflow ▼ | Show by Start Date / End Date Content Types v 07/01/2015 Update If Sort Totals If Sort Totals | | Name | | Description \$ |
| Editorial Calendar List View List View (Beta) | | | 316(b) a | | EPA's regulation from Clean Water Act meant to minimize potential adverse environmental impact on aquatic life from power plant cooling water intake structures. Also any regulations related to intake and withdrawal. |
| My Calendar In-Production | NEO Ancle 10 Nuclear Notes Blog Post 8 Social Provident | | Advance Designs | | The nuclear industry has developed several advanced reactor designs that can be ready to meet U.S. generating needs by 2015. |
| Upcoming Assignments Projects View (Beta) Ideas | 4 Sider 3 § 7 Rats Sheet 3 News Release 2 Video | | Careers | | Careers in nuclear energy offer challenging work with competitive salaries and benefits. The industry needs engineers, technicians, craft workers and other professionals in positions ranging from entry-level to mid-career and those with military training and service. |
| Composition Overview Manage Calendars | 1 Content Package Plan | | Clean Ai | | Nuclear energy is America's largest source of clean-air, carbon-free electricity, producing no greenhouse gases or air pollutants. |
| Organization Activity | U 2 4 6 8 1U 12 14 16 18 Total | | Congres | ss & Legislation | |
| Asset Library | | | Cumulat Prioritiza | ation | Support NucGen in efforts to foster credible, reliable, efficient and effective regulatory environment that reflects the cumulative impact of regulation based on safety significance. |

Content is Coded by Type, Theme, Persona, and Engagement Cycle to Allow for Tracking



Putting It In Practice

Step One: Repurposing Content to Increase Impact While Decreasing Workload



Improve Veterans' Access to Mental Health Services

Issue:

Congress should direct the Department of Veterans Affairs (VA) to improve access to mental health services provided by licensed Marriage and Family Therapists (MFTs) at VA facilities by eliminating specific bureaucratic obstacles. In particular, S 1155 (Tester, D-MT), S 1581 (Sanders, I-VT; passed Senate VA Committee), S 1950 and S 1982 (Sanders I-VT: includes S 1581), and HR 3499 (Kirkpatrick, D-AZ) would (among other provisions) require VA (at no net cost) to improve use of



MFT clinical interns by providing those interns with financial stipends, as is done for all Psychology and most Social work interns. On February 27, 2014, the full Senate considered S 1982, but voted to re-commit this bill back to the Senate VA Committee due to funding issues unrelated to the MFT intern provision (Motion to Waive All Applicable Budgetary Discipline, Vote 46).

Background:

An average of 22 Veterans commit suicide daily, and an increasing number of Veterans have mentah-eatlin needs consequent to extended active-duty deployments. These needs often also affect Veterans' family members. In 2006, Congress enacted Public Law 109-461 establishing 36 USC § 7401(3) to permit VA to hire MFTs to help serve the increasing number of veterans with mentah-lealth needs. On September 28 2010, VA finally issued MFT Job Specifications (VA Handbox 5005(41), required in order for VA to hire MFTs.

VA employs 24,000 mental-hadith professionals, of which approximately 100 (0.5%) are now MFTs. Yet MFTs comprise about 13% of all U.S. mental-hadith professionals. (Similarly, only about 0.05% of VA mental-hadith professionals are Licensed Professional Counselors, who comprise about 26% of all U.S. mental-hadith professionals.) While MFTs' underrapresentation in VA mental-hadith staff spartly due to MFTs' relative newness within VA, the American Association for Marriage and Family Therapy (AAMFT) believes it also is due to three unnecessarily bureaucraic VA obstacles:

-Half of all licensed MFTs are barred from eligibility for VA jobs because they do not hold advanced MFT degrees from academic programs that were specially-accredited (by the Commission for the Accreditation of Marriage and Family Therapy Education, COAMFTE] at the time those degrees were granted, with no alternative deemed acceptable by VA. This is despite the following:

-Speciality accreditor COAMFTE was not established until 1978, so paradoxically MFTs with the most clinical experience are ineligible for VA.

-Some states (e.g. California) condition licensure on a "deemed status" for MFTs' educational requirements in lieu of COAMFTE, so about 95% of California MFTs are ineligible for VA jobs.

-Other states (e.g. New York) set MFT licensure eligibility to include persons with degrees in related fields (e.g. psychology), so about 90% of New York MFTs are ineligible because they lack COAMFTE degrees.

-All advanced MFT students are barred from VA internship stipends, despite Psychology and Social Work students being eligible. After mental-health students complete their academic training, in order to be licensed they must successfully complete clinical internships of at least one year. Many of these students depend on financial stipends in order to live during their internships. But VA bars MFT students – even those in COAMFTE degree programs – from receiving stipends, while Psychology and Social Work students in corresponding APA and CSWE degree programs are stipend-eligible. Because many VA healthcare professionals start t

heir careers through VA clinical internships, barring all MFT interns from stipends reduces the number of newlylicensed MFTs working at VA.

-VA's MFT jobs to date are concentrated in Vet Centers, despite major mental-health needs in VA Medical Centers and Clinics. VA operates about 150 Readjustment Counseling Centers (Yet Centers') for recents') for precubing to a difference of the second second

Recenter the Story

Veterans Seeking Mental Health Care Face Obstacles To Accessing Family Therapy

Ask the Bigger Question

Can 100 Family Therapists Serve the Needs of Millions of Vets and Their Families?

Show the Future

Current VA Eligibility Requirements Could Discourage More Professionals from Specializing in Veteran Care



Putting It In Practice

Step Two: Using Your Editorial Calendar to Include Traditional and Social Media Pushes For Your Content

Can 100 Family Therapists Serve the Needs of Millions of Vets and Their Families?



By John Doe, Nov. 1, 2015 When Pvt. Otis Darnell returned from Afghanistan, he knew he would struggle with PTSD. He had no idea how much it would affect his family. Like many veterans, Darnell sought treatment, but unlike many, he was able to see one of the VA's few licensed MFTs.

Creating Your Own Calendar

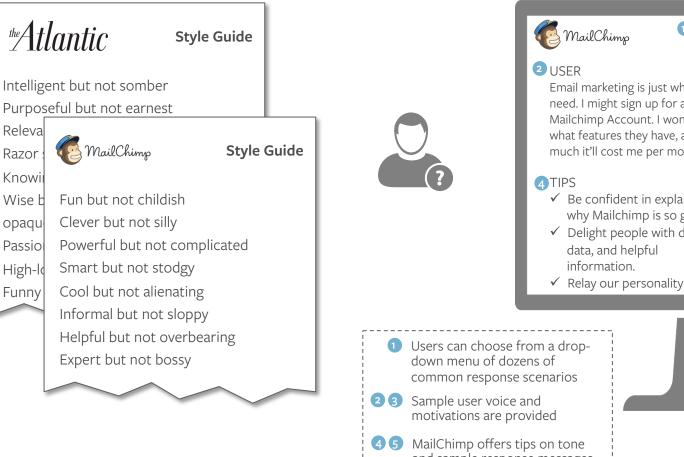
- Make it easy to see gaps in how your content is posted
- Keep your team organized and accountable by assigning responsibilities
- Combine with metrics to know where and when to publish
- Build out social media strategies with headline rewrites, additional media and scheduling

| Date/Time | Outlet | Article | Media | Add'l Resources | Responsible |
|--------------------|--------------------|---|--|---|----------------------------------|
| 11/1/2015 11:15 | LinkedIn Groups | "Can 100 Family Therapists Serve the Needs of Millions of Vets and Their Families?" | Full-text with hyperlink to AAMFT | | Jane moderating comments |
| 11/1/2015 18:45 | Facebook | "Can 100 Family Therapists Serve the Needs of Millions of Vets and Their Families?" | Photo with headline and hyperlink to full-text | Photo of veterans with therapists | Scheduled; John |
| 11/2/2015 20:22 | Twitter | "Can 100 Family Therapists Serve the Needs of Millions of Vets and Their Families?" | Photo with headline, hyperlink to full text, and hashtags: #veterans, #mentalhealth | Photo of veterans with therapists | Scheduled via Hootsuite; John |

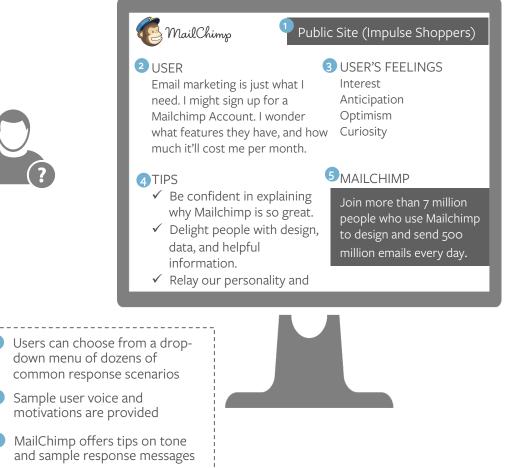
Singing From the Same Songbook

Style Guides and Tools Empower Diverse Voices to Stay In Tune, On Tone and On Brand

Use Style Guides to Reinforce High Level Alignment on Tone...



...And Interactive Implementation Guidance For On-the-Ground Support



Source: Images from the Noun Project; MailChimp's Voiceandtone.com; National Journal Communications Council research and analysis.



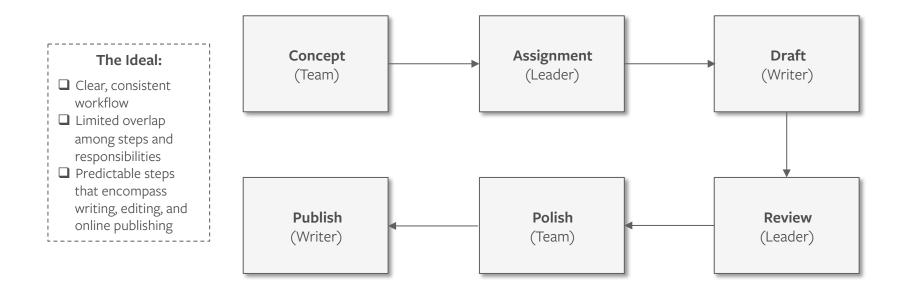
Striking the Right Tone

Fill in the Blanks to Develop Guidelines to Help Unify Your Organization's Voice

| Alpha Organization | | Style Guide Internal Use Only! |
|--------------------|---------|-----------------------------------|
| | but not | |
| | | |

Finding Your Groove

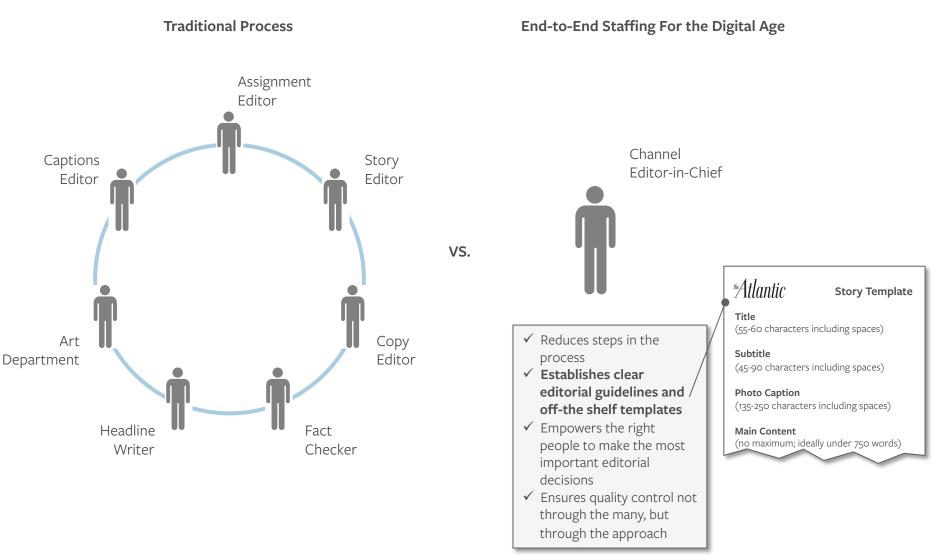
Day-to-Day Rhythms of Editorial Operation are the Heartbeat of the Content Creation Process



| | How Strong is Your Heartbeat? | | | | |
|--------------|--|--|--|--|--|
| The Reality: | Draw a quick diagram of what your organization's content workflow currently looks like. Think about how your current workflow encourages (or places obstacles in front of) productive and efficient content production. Are there too many steps? Too many participants? Is it inconsistent? | | | | |
| ??? | Now think about how you might revise the flow of editorial operations. What is effective about the current workflow? What can be improved? What roles are currently in place? What new roles could/ should be added? | | | | |

Toward a More Streamlined, Centralized Process

Lessons from The Atlantic's Editorial Staffing Model on Optimizing for Speed and Web Efficiency



Source: Images from the Noun Project; Atlantic Media Strategies; National Journal Communications Council research and analysis

National Journal Communications Council

Media University

AMU/412

Content Strategy—Part 2///

